# AGENDA ITEM ${f 9}$

### Audit Committee Work Programme 2011/12

| Committee<br>Meeting<br>Date<br>All at 2.00pm | Final Accounts /<br>Annual Governance<br>Statement                | Internal Audit<br>Reports  | Risk Management –<br>Assurance on<br>Corporate Risks | Risk Management –<br>Assurance on<br>Service Risks <sup>Note 1</sup>  | External Audit<br>Reports and<br>Inspection  | Other Governance<br>Issues  |
|---|---|--|--|---|--|---|
| 6 June 2011                                   | <ul> <li>The Future of<br/>Public Audit</li> </ul>                |  |  | <ul> <li>Community<br/>Directorate</li> </ul>   |  | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul>   |
| 18 July 2011                                  | <ul> <li>2010/11 Annual<br/>Governance<br/>Statement</li> </ul>   | <ul> <li>Review of the System<br/>of Effectiveness of<br/>Internal Audit<br/>2010/11</li> <li>Annual Internal Audit<br/>Report 2010/11</li> <li>Internal Audit Update<br/>Report and Audit<br/>Plan 2011/12</li> <li>PWC Review of<br/>Internal Audit -<br/>Progress Report</li> </ul> |  |   | <ul> <li>Grant Claims<br/>Report 2009/10</li> <li>External Audit<br/>Update Report</li> </ul>        | <ul> <li>Audit Committee<br/>Workplan 2011/12</li> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul> |
| 29 September<br>2011                          | <ul> <li>2010/11 Audited<br/>Statement of<br/>Accounts</li> </ul> | <ul> <li>Internal Audit Update<br/>Report</li> <li>Review of Fraud<br/>Related Policies</li> <li>Anti-Money<br/>Laudering Policy</li> <li>Anti-Bribery Policy</li> <li>Future of Local Audit</li> </ul>  | <ul> <li>HR Development<br/>Programme</li> </ul>     | <ul> <li>West Midlands<br/>Pension Fund<br/>Assurance Report</li> <li>Scheme for<br/>Financing Schools</li> </ul> | <ul> <li>2010/11 Annual<br/>report to those<br/>charged with<br/>Governance (ISA<br/>260)</li> </ul> | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul>   |

| Committee<br>Meeting<br>Date<br>All at 2.00pm | Final Accounts /<br>Annual Governance<br>Statement  | Internal Audit<br>Reports  | Risk Management –<br>Assurance on<br>Corporate Risks | Risk Management –<br>Assurance on<br>Service Risks <sup>Note 1</sup>  | External Audit<br>Reports and<br>Inspection  | Other Governance<br>Issues  |
|---|---|--|--|---|--|---|
| 7 November<br>2011                            | <ul> <li>2010/11 Audited<br/>Statement of<br/>Accounts<br/>(Completion of the<br/>Audit)</li> </ul> | <ul> <li>Internal Audit<br/>Management<br/>Arrangements</li> </ul>   |  | <ul> <li>Emergency<br/>Planning<br/>Procedures</li> </ul>   | <ul> <li>2010/11 Report to<br/>Those Charged<br/>with Governance<br/>(Final ISA 260<br/>Report)</li> </ul> | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul> |
| 19 December<br>2011                           |   | <ul> <li>Internal Audit Update<br/>Report</li> <li>Internal Audit Plan<br/>2011/12 Update/<br/>PWC Review of<br/>Internal Audit -<br/>Progress Report</li> </ul> |  | <ul> <li>Education and<br/>Enterprise<br/>Directorate</li> <li>Risk Management<br/>Policy and<br/>Strategy</li> </ul> | <ul> <li>Presentation of the<br/>Annual Audit<br/>Letter</li> </ul>  | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul> |
| 30 January<br>2012                            |   | <ul> <li>Internal Audit Update<br/>Report</li> <li>Trends in the Level of<br/>Weak/Unsatisfactory<br/>Audit Outcomes</li> </ul>                                  |  | <ul> <li>Delivery Directorate</li> </ul>  | <ul> <li>External Audit<br/>Plan 2011/12</li> </ul>  | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul> |
| 12 March 2012                                 |   | <ul> <li>Internal Audit Update<br/>Report</li> <li>PWC Review of<br/>Internal Audit -<br/>Progress Report</li> </ul>   |  | <ul> <li>Community<br/>Directorate</li> </ul>   |  | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> </ul> |

| Committee<br>Meeting<br>Date<br>All at 2.00pm | Final Accounts /<br>Annual Governance<br>Statement | Internal Audit<br>Reports                            | Risk Management –<br>Assurance on<br>Corporate Risks | Risk Management –<br>Assurance on<br>Service Risks <sup>Note 1</sup>  | External Audit<br>Reports and<br>Inspection | Other Governance<br>Issues   |
|---|--|--|--|---|---|--|
| 16 April 2012                                 |  | <ul> <li>Internal Audit Update<br/>Report</li> </ul> | <ul> <li>HR Improvement<br/>Plan</li> </ul>          | <ul> <li>Office of the Chief<br/>Executive<br/>Directorate</li> </ul> |   | <ul> <li>Sub-Committees:<br/>Chair's Report,<br/>Minutes and<br/>Matters Arising</li> <li>Audit Committee<br/>Annual Report<br/>2011/12</li> </ul> |

#### Note 1: Risk Management / Corporate Risks Reports

An annual cycle of reports from:

- Chief Executive
- Director for Delivery
- Director for Community
- Director for Education and Enterprise

These reports should provide Audit Committee with assurance of that adequate governance and risk management arrangements are in place within each service group. They will focus on the ongoing operational activities of the service group rather than major projects which are picked up in the reports on Major Projects/Partnerships in the workplan. Key questions which may inform the report to Audit Committee include:

- What are the key statutory functions the service group is required to deliver?
- What are the key strategic objectives that the service group is responsible for delivering?
- What arrangements are in place to ensure these key statutory functions and strategic objectives are properly delivered?
- What are the main 'red risks' that the service group has to manage on an ongoing basis and how are these risks managed?
- What external assurance is available eg external inspection reports. How have significant issues identified in such reports been addressed?
- What significant problems have occurred in the past year and what arrangements have been made to avoid such problems going forward?

Assurance gained on the corporate governance arrangements in place within the service groups will inform the Annual Governance Statement.

### Final Accounts Monitoring & Review Sub-Committee Work Programme 2011/12

| Sub-Committee<br>Meeting Date<br>All at 2.00pm | Final Accounts / Annual Governance<br>Statement  | Revenue Budget & Capital Programme   | Other Finance Matters   |
|--|--|--|---|
| 30 June 2011                                   | <ul> <li>2010/11 Annual Governance Statement</li> <li>2010/11 Draft Statement of Accounts</li> </ul> |  |   |
| 27July 2011                                    |  | <ul> <li>Revenue Budget Outturn 2010/11</li> <li>Capital Budget Outturn 2010/11 (incl Q1)</li> <li>Reserves, Provisions and Balances 2010/11</li> <li>Quarter 1 Revenue Budget Monitoring 2011/12</li> <li>2012/13 Draft Budget Strategy &amp; Medium Term Financial Strategy</li> </ul> | <ul> <li>Treasury Management Annual<br/>Report 2010/11</li> <li>Quarter 1 – Treasury<br/>Management 2011/12 Monitoring</li> </ul> |
| 19 September 2011                              | <ul> <li>2010/11 Audited Statement of Accounts</li> </ul>  |  |   |
| 5 December 2011                                |  | <ul> <li>Quarter 2 – Revenue Budget Monitoring</li> <li>Quarter 2 – Capital Budget Monitoring</li> <li>2012/13 Draft Budget Strategy &amp; Medium<br/>Term Financial Strategy</li> </ul>   | <ul> <li>Quarter 2 – Treasury<br/>Management 2011/12 Monitoring</li> </ul>  |
| 27 February 2012                               |  | <ul> <li>Quarter 3 – Revenue Budget Monitoring</li> <li>Quarter 3 – Capital Budget Monitoring</li> <li>2012/13 Budget Strategy &amp; Medium<br/>Term Financial Strategy – Update</li> </ul>  | <ul> <li>Quarter 3 - Treasury<br/>Management 2011/12 Monitoring</li> </ul>  |

#### Examination of Paid Accounts / Monitoring of Audit Investigations Sub-Committee Work Programme 2011/12

| Sub-Committee<br>Meeting Date<br>All at 11.00am | Examination of Paid Accounts   | Monitoring of Audit Investigations      |
|---|--|---|
| 18 July 2011                                    | <ul> <li>Selection of Paid Accounts – Process Overview</li> <li>Selection of Accounts 1</li> <li>Outcome Of Investigation Of Selected Accounts (March 2011)</li> </ul> | <ul> <li>Audit Issues Update</li> </ul> |
| 26 September 2011                               | <ul> <li>Selection Of Accounts 2</li> <li>Outcome Of Investigation Of Selected Accounts 1</li> </ul>   | <ul> <li>Audit Issues Update</li> </ul> |
| 12 December 2011                                | <ul> <li>Selection Of Accounts 3</li> <li>Outcome Of Investigation Of Selected Accounts 2</li> </ul>   | <ul> <li>Audit Issues Update</li> </ul> |
| 5 March 2012                                    | <ul> <li>Selection Of Accounts 4</li> <li>Outcome Of Investigation Of Selected Accounts 3</li> </ul>   | <ul> <li>Audit Issues Update</li> </ul> |

## Audit Committee Member Training Programme 2011/12

| Date                                   | Training Event   |
|--|--|
| 6 June, 2.30pm<br>&<br>20 June, 2.00pm | <ul> <li>Induction &amp; Refresher Updates for Audit Committee Members</li> <li>Statement of Accounts Introduction and Overview</li> <li>Risk Management &amp; Assurance Framework</li> <li>2010/11 Annual Workplan Development</li> </ul> |
| 19 October, 10.00am                    | CIPFA Training – Effective Audit Committee   |
| 14 November, 2.00pm                    | <ul> <li>Treasury Management and Local Government Finance Training</li> </ul>  |